Border Environment Cooperation Commission

Wastewater Collection and Treatment Project in Porfirio Parra, Chihuahua

1. General Criteria

1.a Project Type
The project consists of the expansion and rehabilitation of the wastewater collection system (WWCS) and the construction of a wastewater treatment plant (WWTP) based on oxidation lagoons for the community of Porfirio Parra, Municipality of Guadalupe, D.B., Chihuahua.

This project belongs to BECC's Wastewater Treatment and Domestic Water and Wastewater Hookups Sectors.

1.b Project Category
The project belongs to the category of Community Environmental Infrastructure Projects – Community-wide Impact. The project will improve wastewater collection quality service in the town of Porfirio Parra resulting in a positive impact to this community.

1.c Project Location and Community Profile
The State of Chihuahua is located in the northern part of the Republic of Mexico, bordering with the United States of America (U.S.A). Porfirio Parra is located at the northeastern end of the State of Chihuahua in the municipality of Guadalupe D.B. It is one of the 23 localities of the Juarez Valley and represents a community traditionally agricultural however, due to its proximity to the Ciudad Juarez, a significant percentage of the population is currently working in the maquiladoras located at that city.

Figure 1 shows the location of Porfirio Parra, Municipality of Guadalupe, D.B., in the northeastern end of the state of Chihuahua.

Demographics
Population projections prepared during the development of the final designs for the wastewater collection and treatment projects¹, Chihuahua (COCEF, 2005), were based on the National Institute of Statistics Geography and Informatics (INEGI, for its initial in Spanish) Census and data from the National Population Council (CONAPO, for its initial in Spanish). The current population (2007) has been estimated to be 1,617 inhabitants, with an average annual growth rate of 1.28%. The monthly median per-capita household is $3,517.00² Mexican pesos.

Environmental Services

Existing Drinking Water System

Drinking water system is supplied by two wells, one of them is in operation and named “Caseta”, which is located to the west of Dr. Porfirio Parra approximately at 1.5 mi., and a spring known as “El Millon” well located to the north of the same community. The average flow rate obtained is 5 lps. It was estimated that the drinking water service reaches 97% of the community. Macro-metering is existent and the coverage of micro-metering is 87%. The total number of users in the community is 335, which 298 are domestic and 35 are commercial.

Existing Wastewater Collection and Treatment System

Porfirio Parra has 88% wastewater collection coverage; the system consists of sewer lines, manholes, and mains; wastewater is discharged at nine different points to the “Interceptor Drain”, which runs along to the Rio Grande and discharges into it, 40 mi to the southeast of the community. Residents who are not connected to the wastewater collection system dispose of their wastewater in latrines and septic tanks, with the associated public health and groundwater contamination risks.

The wastewater system should be modified in order to be conducted by gravity while implementing only one lift station and taking the wastewater to the proposed treatment plant. Figure 2 shows a wastewater discharge into the “Interceptor Drain”.

Figure 2. Wastewater Discharge into “Interceptor Drain”
Wastewater Treatment
Wastewater treatment is non existent.

1.d Legal Authority
The project sponsor is the state utility, *Junta Central de Agua y Saneamiento del Estado de Chihuahua* (JCAS), in coordination with the local utility, *Junta Rural de Agua y Saneamiento de Porfírio Parra, D.B.* (JRAS). The legal authority of the JRAS is established in the 1564 Administrative Code of Chihuahua. The JRAS has the jurisdiction to provide drinking water and collection services to the municipality, while the JCAS is the regulatory entity in charge of developing projects related to improving the infrastructure of these services for Guadalupe.

The project falls within the scope of agreements targeted at improving the environment and the quality of life of border residents, which have been signed by Mexico and the United States. The United States and Mexico have signed six major bilateral agreements related to air, water, land protection and pollution control issues. These include:

- 1889 International Boundary Convention
- 1944 Water Treaty
- 1983 La Paz Agreement, or Border Environment Agreement
- 1990 Integrated Border Environmental Plan (IBEP)
- Border 2012 Program

The project complies with the spirit of all these agreements, and all of them have been considered since the onset of the project.

1. e Project Summary

**Project Description**
The project consists of the expansion and rehabilitation of the wastewater collection system and the construction of a wastewater treatment plant based on lagoons for the community of Porfírio Parra.

The proposed project includes the following components:

- Expansion of the wastewater collection system to increase coverage from 88% to 100%.
  - 10,564 ft of 8 in diameter wastewater collection lines
  - 13,730 ft of 12 in diameter wastewater collection lines
  - 12,975 ft of 15 in diameter wastewater collection lines
  - 127 manholes
  - 406 household connections
- Merging wastewater collection lines into a single system
- Construction of a lift station and a force main to convey wastewater to the proposed WWTP construction site
- Construction of a 0.11 MGD Wastewater Treatment Plant for the community of Porfírio Parra

The cost of the wastewater collection and treatment project is US $2 million dollars.

Figure 3 shows the location of the proposed wastewater treatment plant and lift station with pretreatment.

![Figure 3. Project Components](image)

**Project Justification**
For decades, the community of Porfirio Parra has suffered from the lack of an appropriate wastewater collection and treatment system. The city discharges wastewater directly into the "Interceptor Drain", which carries wastewater from Ciudad Juarez, storm water, and agricultural drain water. This drain runs parallel to the Rio Grande and is adjacent to the city, which creates a risk for the dissemination of water borne diseases.

The lack of wastewater collection in 12% of the community forces residents to dispose of wastewater by using latrines and cesspools which, due to the relatively shallow water tables and the type of soil, result in wastewater overflows and cause health and aquifer contamination risks.

The proposed wastewater collection tasks will help collect wastewater from sectors that currently lack this service, reducing thus the potential for human contact with raw wastewater and organisms that are vectors for diseases; it will also reduce the potential for groundwater and surface water contamination by eliminating the use of latrines, septic tanks, and wastewater discharges to open-air drains. The effluent from the proposed wastewater treatment plant will be discharged to agricultural drains and eventually to the Rio Grande, creating an environmental and human health benefit for residents of the Juarez Valley and adjacent areas in the United States.

This project was evaluated as Category 1 during the U.S. Environmental Protection Agency (EPA) prioritization process FY 05/06 due to the lack of infrastructure for wastewater treatment.

**Important issues for Certification:**
The Project falls within the BECC’s priority sectors and complies with General Criteria.

**Pendent issues:**
None.
2. Human Health and Environment

2.a Compliance with Applicable Environmental Laws and Regulations
The WWTP’s final design was developed considering the applicable environmental regulations contained in Official Mexican Standard NOM-001-SEMARNAT-1996, which establishes the maximum permissible levels of contaminants for wastewater discharges to national waters and properties.

The construction of the proposed project will follow the guidelines established by National Water Commission (CONAGUA, for its initials in Spanish) for the construction of this type of infrastructure. Additionally, the construction to be accomplished is not expected to impact protected areas or ecological reserves. During the implementation of the project, the JCAS and the CONAGUA will oversee the tasks for conformance with the aforesaid guidelines.

The National Institute of Anthropology and History (INAH, for its initials in Spanish), through Official Communication No. E/022-D/2006 determined no objection to the development of this project in the Porfirio Parra area, inasmuch as there is no evidence of archeological or historical settlements in the area. Based on the above, no impacts to cultural resources are anticipated as a result of the project's implementation.

2. b Human Health and Environmental Impacts

Human Health Impacts
The community of Porfirio Parra is within the area known as the Juarez Valley, southeast of Ciudad Juarez, and adjacent to the Rio Grande. 12% of the population lack wastewater collection service, and wastewater treatment is nonexistent, a condition that poses human health and environmental risks. Residents who lack wastewater collection dispose of their wastewater using latrines and cesspools. The rest of the wastewaters are discharged to nine different points along the “Interceptor Drain” and finally to the Rio Grande after traveling 40 mi. when water conveyed by the drain is not used for agricultural irrigation.

The lack of wastewater collection for 12% of the population, in addition to the existence of clay soil and shallow water tables, has resulted in wastewater overflows and runoffs throughout the community, creating a risk for the transmission of diseases due to the residents' contact with these unhealthy wastewaters. The purpose of this project is to address the existing public health and groundwater contamination risks and to prevent these threats.

The development of this project will help address the aforementioned issues, and will improve public health conditions for local residents as follows:

1. Human health conditions will be improved by reducing or eliminating wastewater overflows as a result of an improved sanitary wastewater collection system; the risk of the residents' contact with wastewater will also be reduced
2. Reduced potential for soil and aquifer contamination that may result from the inadequate use of latrines and septic tanks in areas that lack wastewater collection service, as well as from the use of poorly maintained lines and the discharge of raw wastewater to agricultural canals
The construction and operation of the proposed WWTP, the construction of new lines, and the improvements to existing wastewater collection lines, will reduce groundwater, surface water, and soil contamination.

Human health statistics for the Porfirio Parra area are limited, but there is information regarding a high incidence of diseases that include hepatitis A, measles, shigellosis, and tuberculosis. Table 1 shows the most recent public health studies conducted in communities adjacent to the United States-Mexico border. The conditions in the Juarez Valley are very similar to those of communities in the State of Texas. As shown in Table 1, occurrence rates for diseases such as hepatitis or shigellosis are significantly higher in the Texas border than in the rest of the United States.

Hepatitis A is a liver disease associated with unhealthy wastewater disposal and the use of an inadequate or contaminated water supply. Shigellosis is often the result of poor sanitation, lack of water or wastewater facilities, the use of contaminated water and food, and is a condition common to underprivileged areas.

<table>
<thead>
<tr>
<th>AREA</th>
<th>Disease</th>
<th>Hepatitis A</th>
<th>Measles</th>
<th>Shigellosis</th>
<th>Tuberculosis</th>
<th>AIDS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Overall U.S. population</td>
<td></td>
<td>12.64</td>
<td>11.2</td>
<td>10.9</td>
<td>10.3</td>
<td>16.7</td>
</tr>
<tr>
<td>Arizona Border</td>
<td></td>
<td>39.4</td>
<td>9.8</td>
<td>38.3</td>
<td>6.9</td>
<td>15.1</td>
</tr>
<tr>
<td>California Border</td>
<td></td>
<td>30.7</td>
<td>61.9</td>
<td>22.1</td>
<td>12.7</td>
<td>22.0</td>
</tr>
<tr>
<td>New Mexico Border</td>
<td></td>
<td>46.9</td>
<td>14.6</td>
<td>21.2</td>
<td>7.3</td>
<td>3.9</td>
</tr>
<tr>
<td>Texas Border</td>
<td></td>
<td>40.4</td>
<td>38.9</td>
<td>49.1</td>
<td>26.5</td>
<td>7.9</td>
</tr>
</tbody>
</table>


The most common organisms or parasites found in untreated wastewater include: E. coli (Escherichia coli), cholera (Vibrio cholerae), hepatitis A (Enterovirus ssp), Giardia (Giardia lamblia), Cryptosporidium (Cryptosporidium parvum), and helminth eggs. An individual may become ill after drinking water that has been contaminated with these organisms; eating uncooked foods that have been in contact with contaminated water; or having bad hygiene habits that contribute to the dissemination of diseases by direct or indirect human contact.

Table 2 shows the high incidence of gastrointestinal diseases in the project area. The sum of infections and gastrointestinal problems represents 47% of the most frequent cases of disease in the area.
Table 2
Most frequent diseases in the Juarez area

<table>
<thead>
<tr>
<th>Diseases</th>
<th>% of Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gastrointestinal infections</td>
<td>28%</td>
</tr>
<tr>
<td>Respiratory Infections</td>
<td>27%</td>
</tr>
<tr>
<td>Diabetes</td>
<td>24%</td>
</tr>
<tr>
<td>Gastrointestinal conditions</td>
<td>19%</td>
</tr>
<tr>
<td>Fractures and accidents</td>
<td>19%</td>
</tr>
<tr>
<td>Gynecological conditions</td>
<td>16%</td>
</tr>
<tr>
<td>Hypertension</td>
<td>16%</td>
</tr>
<tr>
<td>Psychiatric conditions</td>
<td>12%</td>
</tr>
<tr>
<td>Orthopedic conditions</td>
<td>9%</td>
</tr>
<tr>
<td>Neurological conditions</td>
<td>7%</td>
</tr>
</tbody>
</table>


Environmental Impacts
Overall, the environmental impact resulted by the implementation of the project will be positive. Sewer service will be provided to 100% of the population while reducing the risk of wastewater infiltration by the use of latrines cesspools. In the other hand, all construction tasks will take place in city areas that have been affected previously.

During the construction phases, minor impacts to the environment will be generated produced by the excavation tasks for the installation of sewer lines. These impacts include particulate matter emissions, gases generated by the construction equipment, temporary obstruction of streets, and presence of workers in the areas and risk conditions for people and vehicles.

To reduce the environmental impacts during the construction phase, mitigation measurements will be taken similar to watering roads to reduce dust, maintaining vehicles to reduce emissions, setting up prevention signs to avoid risk situations, installing portable restrooms, etc.

In relation to the phase of operation activities, negative impacts are not anticipated as long as the activities are accomplished as specified, taking into account planning and exertion of each task within the final design, and complying with the Environmental Impact Manifest dictate as established.

Transboundary Impacts
Negative impacts are not anticipated by the implementation of wastewater collection and treatment system. In addition, a beneficial effect is expected to the U.S. side given that water that enters the Rio Grande via an open channel named “Interceptor Drain” will have a better quality now that raw sewage will be treated.

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**Formal Environmental Clearance**

Pursuant to the provisions of the General Law on Ecological Balance and Environmental Protection as to Environmental Assessments (EA), the Secretariat of the Environment and Natural Resources (SEMARNAT) determined through official communication SG.IR 08-2006/093 that the project required the development of a private Environmental Impact Statement. An EA was prepared and submitted to the SEMARNAT for review on February 21, 2007, and a finding was issued on May 4, 2007, after determining that the project complied with all requirements for the Mexican process.

As for the U.S. environmental assessment process (NEPA), a transboundary impact study was developed and submitted for consideration to the U.S. Environmental Protection Agency (EPA). Based on this assessment, the EPA issued a draft Finding of No Significant Impact (FONSI) on December 7, 2006, which established that the project will not result in significant environmental impacts that may affect the U.S. border area. After a 30-day public review period in which no comments were issued, the FONSI was officially approved on January 6, 2007.

As part of the environmental assessment process, the final design was submitted to the International Boundary and Water Commission (IBWC) in the United States and its corresponding commission in Mexico (CILA, for its initials in Spanish). No negative comments were received from neither of the regulatory entities.

<table>
<thead>
<tr>
<th>Important issues for Certification:</th>
</tr>
</thead>
<tbody>
<tr>
<td>The project resolves a significant human health and environmental problem.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Pendent issues:</th>
</tr>
</thead>
<tbody>
<tr>
<td>None.</td>
</tr>
</tbody>
</table>
3. Technical Feasibility

3.a Technical Aspects

Project Development Requirements
The final designs of the wastewater collection, treatment systems and wastewater reuse systems were developed pursuant to technical specifications contained in the Wastewater Collection and Treatment Manual prepared by CONAGUA’s Technical Directorate and Official Mexican Standard NOM-001-CNA-1995 "Sanitary Sewerage System – Specifications for Hermeticity."

Wastewater Collection System
The development of the final design for the wastewater collection project was based on the review of alternatives and the preferred option; i.e., it included the design of a gravity collection system with conveyance to a single lift station and discharge point.

The length and diameters of the wastewater collection system is described in Table 3.

Table 3 shows the lengths and sizes of proposed wastewater collection lines.

Table 3
Sizes of PVC wastewater collection pipes

<table>
<thead>
<tr>
<th>Wastewater Collection PVC lines</th>
<th>Diameter (in.)</th>
<th>Linear Feet</th>
</tr>
</thead>
<tbody>
<tr>
<td>8</td>
<td>10,564</td>
<td></td>
</tr>
<tr>
<td>12</td>
<td>13,730</td>
<td></td>
</tr>
<tr>
<td>15</td>
<td>12,975</td>
<td></td>
</tr>
</tbody>
</table>

Additionally, the system includes 127 manholes and 406 household connections.

The final design for the wastewater collection system was developed in strict adherence to National Water Commission standards.

Wastewater Treatment Plant
In December 2006 the JCAS completed the "Final Design for the Construction of the Porfirio Parra Wastewater Treatment Plant." The facility will be a lagoon-based system with capacity to treat an average 0.11 MGD; the wastewater retention time will be 38.5 days.

In order to prevent potential seepage through the lagoons' foreslopes and to provide slope stability, the project considers the installation of a 1 mm thick high-density (HD) polyethylene geomembrane placed over a 200 gr/m² geotextile to prevent potential damage to the geomembrane.

Pretreatment
It includes two parallel systems with a 45° manual bar screening, sand trap, and reinforced concrete flow meter with the following dimensions:
- 31.8 ft x 11.4 ft primary treatment
- 1.64 ft x 3.8 ft screens with 0.08 ft separation
- A 1.64 ft x 9.8 ft and 0.5 ft deep sand trap will be built for removal of wastewater grit

**Lift Station**
The study area has a flat topography, which calls for a significantly deep wastewater collection system. As such, the project requires the construction of a pumping station to "lift" wastewater and provide it a hydraulic charge before sending it off to the lagoon system for treatment.

The lift station is designed for a maximum 25 minutes residence time in the wet chamber to prevent septic conditions. Additionally, the lift station will have sufficient hydraulic capacity to protect the overall infrastructure, and it will have emergency power generation equipment in case of electrical power outages.

**Force main**
The pressure line that will convey untreated wastewater from the lift station to the treatment system is proposed to be 10 in diameter HD RD 41. This force main will first reach a pressure-breaking, flow diverting structure made of reinforced concrete that will equitably distribute the wastewater flow to each of the anaerobic lagoons.

**Primary Treatment**
It consists of two anaerobic lagoons that will be built using excavation and quarry materials, with the following dimensions: 90 ft long interior side; 90 ft short interior side, and 9.8 ft normal operational depth. The hydraulic retention time in these units will be 16.4 ft.

**Secondary Treatment**
It includes two facultative lagoons for secondary treatment. Their characteristics will be similar to the anaerobic lagoons, i.e., their berms will be built using excavation and quarry materials, and will have the following dimensions: 443 ft long interior side; 164 ft short interior side, and 7.20 ft normal operational depth.

Maturation lagoons will have characteristics similar to the above lagoons, with 7.4 days mean residence time.

**Appropriate Technology**
The final designs of the wastewater collection and treatment systems were developed pursuant to technical specifications contained in the Wastewater Collection and Treatment Manual prepared by CONAGUA's Technical Directorate and Official Mexican Standard NOM-001-CNA-1995 "Sanitary Sewerage System – Specifications for Hermeticity."

**Wastewater Collection System**
In order to count with an adequate and efficient system, a preliminary engineering analysis was developed considering different technical alternatives. The project alternatives reviewed consisted basically of the following scenarios:

  a) **No-action Alternative**. Under this scenario, the community of Porfirio Parra would not be able to merge its wastewaters into a single location and send it off to the wastewater treatment facility. Residents who lack wastewater collection service would continue to discharge their wastewater into latrines and septic tanks, with the resulting risks for
aquifer contamination and transmission of water borne diseases. In sum, this alternative presents environmental, human health, social, and political implications that render it unviable.

b) **Expand the wastewater collection system to 100% of the population and make in converge into a single location for pumping to a wastewater treatment plant.** This alternative was reviewed and considered to be the preferred alternative, inasmuch as it allows for the entire population of Porfirio Parra to have wastewater collection service at a reasonable initial cost, with adequate subsequent operation and maintenance costs.

c) **Expand the wastewater collection system to 100% of the population of Porfirio Parra, Barreales, and Juarez y Reforma, and make it converge into two different sites for pumping to a wastewater treatment plant.** This alternative was reviewed but considered unviable due to higher initial and operation and maintenance costs.

**Wastewater Treatment System**

The review of alternatives for wastewater treatment included the following options:

a) **No-Action Alternative.** The Porfirio Parra community does not have a wastewater treatment system. Under this scenario, the population would continue discharging raw wastewater to the “Interceptor Drain”, which is unlined and presents a risk for aquifer contamination. In addition, there would be a continued risk of human contact with untreated wastewater, either directly or derived from the consumption of vegetables that have been in contact with wastewater, which represents a potential risk for the transmission of water borne diseases. After review, this alternative was ruled out, as it results in major human health and environmental risks.

b) **Construction of a wastewater treatment system based on constructed wetlands.** This option was reviewed, but it was finally determined not to be the best alternative. Although these systems have shown to achieve good organic matter removal rates, they fall short of meeting official Mexican standard NOM-001-SEMARNAT-1996, which establishes a maximum number of coliforms of 100 NMP/100 ml. Chlorine would need to be added to the wastewater to meet said standard, but this action would result in significantly higher operating costs; additionally, the initial capital investment for this system is high. The above makes this option financially unacceptable.

c) **Construction of a wastewater treatment system based on a trickling filters process.** Although this option is the one that requires the least amount of land surface for its construction, it also requires specialized staff training for its operation, and it is the option that requires the most energy, resulting thus in high operating costs. The above renders this option unacceptable.

d) **Construction of a wastewater treatment plant based on anaerobic, facultative, and maturation lagoons.** This fourth option requires the largest amount of land surface, however, it is the option that requires the least specialized training for the operating staff, the least maintenance, and the initial capital investment and operating costs are lower. The above factors make this option the preferred alternative for this community.

**Land Acquisition and Right-of-Way Requirements**

The wastewater collection lines will be installed within the right of ways and municipal traffic areas, additional land acquisition will not be required. In reference to the land required for the construction of the WWTP in Porfirio Parra, the JRAS acquired a property with a surface of 45,000 m². BECC has received copies of the corresponding approval documentation.
Work Tasks and Schedule
The project is scheduled to be developed in two phases. The first phase includes the lift station and wastewater treatment plant for Porfirio Parra; the second phase includes the construction of the wastewater collection system and force mains. Figure 4 presents a construction schedule for the project.

<table>
<thead>
<tr>
<th>TASKS</th>
<th>2007</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 SEWER COLLECTION SYSTEM</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2 PRETREATMENT</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3 PRESSURE SEWER LINE</td>
<td></td>
<td></td>
</tr>
<tr>
<td>4 WASTEWATER TREATMENT PLANT</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Figure 4. Project Construction Schedule

The JCAS has initiated pretreatment and force main construction.

Technical Process
The treatment process is sufficient to generate treated wastewater that provides adequate quality for wastewater reuse and eliminates health risks for residents who may have contact with treated water, pursuant to the applicable environmental regulations contained in Official Mexican Standard NOM-001-SEMARNAT-1996, which establishes the maximum permissible levels of contaminants for wastewater discharges to national waters and properties.

The technology to be used for the wastewater treatment process is a technology that has been widely employed as a solution for wastewater sanitation in small and medium-size communities. The treatment system will generate treated wastewater with sufficient quality to be used for urban public uses. (BOD of 75 mg/l, TSS of 75 mg/l).

The results acquired from the mathematical model indicated that biochemical oxygen demand (BOD) values from the convergence of the Rio Grande and the “Interceptor Drain” range from 20 to 30 mg/l, with dissolved oxygen concentrations (DOC) from 5.6 to 6.4 mg/l. These values comply with quality standards required by the Texas Commission on Environmental Quality (TCEQ).

In order to evaluate the potential impacts on water quality at the discharge point between the “Interceptor Drain” and the Rio Grande, the BECC developed a study named “Preliminary Study on Self-Depuration of WWTPs’ Effluent from Ciudad Juarez, Chihuahua and the Merging Flows from Communities at Guadalupe and Praxedis G. Guerrero, Chihuahua.
The sludge generated by the wastewater treatment process will be extracted from the lagoons in periods of approximately every five years and hauled away to the landfill for disposition.

3.b Management and Operation

Project Management
The administration of the project will be responsibility of the local utility, Junta Rural de Agua y Saneamiento de Porfirio Parra, D.B. (JRAS), under supervision of JCAS technical staff.

Operation and Maintenance

Organization
The JRAS of Porfirio Parra counts with a president, secretary, treasurer, three alternates, operation and maintenance assistants, the support from the JCAS, which counts with the specialized personnel on drinking water and wastewater collection operation and maintenance.

Operations and Maintenance
In reference to the wastewater treatment system, the JRAS will hire qualified operator trained by the JCAS on the wastewater treatment operation systems. The operator will count with two assistants to perform maintenance task.

The Operation and Maintenance Plan presented as part of the project's final design includes the main activities needed to provide preventive maintenance to the proposed wastewater collection and treatment system.

The purpose of the infrastructure's Preventive Maintenance Plan is to make available a tool to help carry out the activities related to effluent quality control, facility operation, and prevention of system breakdowns. Ensuring the proper operation of treatment units will generate a good effluent quality. The conservation of treatment unit components, including pumps, screens, gates, valves, as well as structures such as berms, slopes, etc., must be a scheduled and consistent task.

Pretreatments Program
By virtue of the project area only comprises domestic users; the JCAS has dictated that Official Mexican Norm NOM-002-ECOL-1996 needs to be complied as part of the treatment process. The norm establishes the permissible maximum contaminant levels of wastewater discharge to the urban or local wastewater collection systems. The JRAS will ensure that norm is being followed with the support of the JCAS.

Permits, Licenses, and Other Regulatory Licenses
The municipality of Porfirio Parra counts with permits provided by the CONAGUA for drinking water extraction and wastewater discharge, including environmental authorizations for the project development. The wastewater collection and treatment projects have been reviewed by the EPA and validated by the CONAGUA, the BECC and the North American Development Bank (NADB).

Important issues for Certification:
Final Design was reviewed by the EPA, JRAS, BECC and NADB and was validated by the CONAGUA.

Pendent issues:
None.
4. Financial Feasibility and Project Management

4.a Financial Feasibility
The NADB, after reviewing the financial information submitted by the project sponsor (JRAS of Porfirio Parra), determined that the financial capacity and structure proposed by the JCAS are adequate. The information submitted and the financial analysis includes but is not limited to:

i) Historical and pro forma financial statements;
ii) Project's financial structure;
iii) Investment budget;
iv) Historical and pro forma operating and maintenance budget; and
v) Economic and demographic information on the project area

A detailed analysis of the project's financial information is contained in the loan proposal that will be submitted to the NADB Financial Committee for authorization. Following is a summary of the financial analysis.

The total cost of the project is estimated at $2.00 million dollars, including loan closing costs, design, supervision, construction, value-added tax, and contingencies.

<table>
<thead>
<tr>
<th>Item</th>
<th>Amount (Dollars)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Wastewater Collection and Treatment System</td>
<td>2,000,971</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$2,000,971</strong></td>
</tr>
</tbody>
</table>

JRAS, JCAS, CONAGUA, EPA, and NADB have proposed a financial structure that will allow for the implementation of the project. The table below summarizes the proposed structure:

<table>
<thead>
<tr>
<th>Funding Source</th>
<th>Amount (Dollars)</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>NADB-BEIF</td>
<td>400,00</td>
<td>19.99%</td>
</tr>
<tr>
<td>Local/State/Federal</td>
<td>1,464,607</td>
<td>73.20%</td>
</tr>
<tr>
<td>NADB</td>
<td>136,364</td>
<td>6.81%</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$2,000,971</strong></td>
<td>100.0</td>
</tr>
</tbody>
</table>

JRAS exhibits a solid financial situation as reflected by their level of revenue and expenditure control. JCAS will earmark part of their revenues to service the debt.

JCAS has efficient finance management practices. Their sensible use of resources and financial discipline has translated into an operational surplus. The NADB loan will not affect the utility's financial situation, so JCAS will be able to continue addressing future infrastructure needs.

4.b Rate/Fee Model
Due to the characteristics of the Project, the JRAS will not require the implementation of a rate scheme for the Project. Currently, the JRAS has an adequate rate scheme, which will permit the support of operation and maintenance necessities, as well as the service debt with a feasible
range. It is noteworthy to mention that for the fiscal year 2007, the JRAS increased its rates up to 10.00%.

4.c Project Management
The project will be managed by JRAS. The utility has adequate personnel to manage the proposed infrastructure and address any potential emergency related to the project's operation and maintenance.

**Important issues for Certification:**
- The project was analyzed and determined to be viable.

**Pendent issues:**
- None.
5. Public Participation

Comprehensive Public Participation Plan
The Comprehensive Public Participation Plan developed by the Steering Committee was approved by the BECC on February 8, 2007. The Steering Committee set to the task of preparing an outreach program, including the benefits resulting from the project, as well as the associated costs and economic impacts for the community. Following is a summary of the activities carried out in each of the categories:

Local Steering Committee
The Steering Committee was formally installed on January 25, 2007, at a meeting held at the City Halls’ Council Room in Porfirio Parra, D.B., Chihuahua. The meeting was attended by special guests, including the Mayor of Guadalupe, D.B., Chih., J. Santos Romero Molina, and Juvenal Rodela Campos, Mayor of Praxedis G. Guerrero, Chih., a community adjacent to Guadalupe D.B., Chih. A Board of Directors was elected, comprised of the following individuals:

Chairman of the Steering Committee: Mr. Román Alejandro Hernandez Aranda, local resident.

Vice-Chairman of the Steering Committee: Mr. Ramón Ramos Ruiz, local resident.

Alternates:
- Mr. Mario Meza, resident
- Mrs. Ana Isabel Balderas, resident
- Mr. Fausto González Pérez, resident

Public Access to Project Information
The Steering Committee, with assistance from JCAS, prepared written information about the project and designed flyers and brochures that were distributed at public meetings. Project information was made available through the steering committee to the public at large for review.

Additional Outreach Activities
Information meetings were held with local residents in anticipation of BECC public meetings.

Public Meetings

First Public Meeting
An invitation to the First Public Meeting, scheduled to be held on March 10, 2007, was published on February 6th in the “Diario de Juárez.” The meeting took place at the local Municipal Gym and started at 4:35 PM. Attendees to the meeting include the Mayor of Guadalupe, D.B., J. Santos Romero Molina, members of the Steering Committee, and the President of the Porfirio Parra
utility, *Junta Rural de Agua y Saneamiento* (JRAS), Rafael Hernández. The meeting was attended by approximately 35 people. During the meeting a survey was developed and 97% of the 30 persons interviewed said that they understood the project and support it.

**Second Public Meeting**
The second public meeting has been scheduled to be held by July 14th.

**Final Public Participation Report**
The Steering Committee and the sponsor will prepare the "Final Public Participation Report" to demonstrate that the proposed objectives were fully met to BECC's satisfaction. This document will be submitted after the completion of the second meeting.

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**Important issues for Certification:**
- The project is strongly supported by the community.
- Corresponding approval documentation has been received.

**Pendent issues:**
- Hold 2nd public meeting and complete final public participation report.
6. Sustainable Development

6.a Institutional and Human Capacity Building
Actions within the scope of the project that contribute to institutional and human capacity building at the Junta Rural de Agua y Saneamiento in Porfirio Parra include the following:

• Improve the necessary utility’s wastewater collection infrastructure (wastewater collection lines)
• Building a wastewater treatment system
• Operating a wastewater collection system that meets applicable state and federal regulations
• Training operating staff

JCAS will provide basic technical training to JRAS staff for the operation and maintenance of the new infrastructure that will be built as a result of the project's implementation. The staff will be provided operation and maintenance training prior to the commencement of WWTP operations. JCAS technical staff will provide guidance to JRAS as needed.

6.b Conformance to Applicable Local, State, and Regional Laws and Regulations and Conservation and Development Plans
This project supplements the actions set forth in the Master Plan for Improvements to Drinking Water and Wastewater Collection and Treatment Services in Riparian Communities in the Upper Rio Grande, Juarez Valley (Plan Maestro para el Mejoramiento de los Servicios de Agua Potable, Alcantarillado y Saneamiento en Poblaciones Ribereñas del Alto Bravo, Valle de Juárez), which include the need to develop basic sanitary infrastructure works for in the Juarez Valley. The implementation of the project will help eliminate risks associated to the inadequate management of wastewater, and will provide treated wastewater for other uses.

The project adheres to the U.S.-Mexico Border 2012 Environmental Program by meeting Goal 1 (Reducing water contamination) and Objectives 1 (promoting an increase in the number of household connections to wastewater collection and treatment services) and 4 (promoting improve water utility efficiency). One of the program’s guiding principles is reducing major risks to public health and conserving and restoring the natural environment.

6.c Natural Resource Conservation
The project contributes to reduce environmental deterioration by expanding existing wastewater collection lines and providing household connections to 100% of residents. Wastewater will be collected and conveyed to the WWTP to improve their quality, thus reducing aquifer contamination and human health risks resulting from raw wastewater discharges to streams or agricultural drains. The project also includes the application of sustainable building practices that will be part of the specifications of the construction process.

6.d Community Development
The completion of this project is crucial to the development of the community. The tasks proposed by the project will contribute to reduce the conditions that favor the proliferation of water borne and arboviral diseases as the inadequate wastewater disposal.
The implementation of an appropriate wastewater collection system promotes the development of the community, as it will help reduce contamination in local areas and to improve the quality of life of Porfirio Parra residents. Treated wastewater will be able to be diverted to other purposes, such as urban and agricultural uses.

**Important issues for Certification:**
- The project complies with all sustainable development principles.

**Pendent issues:**
- None.
Available Project Documentation

- Official Communication DT-010/2006 requesting a finding by INAH regarding the existence of archeological sites in Porfirio Parra.
- Official Communication No. E/007-D/2006, in which INAH finds no objection for the development of this project in the Porfirio Parra area, inasmuch as no archeological settlements exist in the area.
- EPA’s “Finding of no significant impact” (FONSI) dated December 7, 2006.